

PIXLEY KA SEME DISTRICT MUNICIPALITY



MID- YEAR BUDGET & PERFORMANCE ASSESSMENT

MFMA SECTION 72 REPORT

31 DECEMBER 2024

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PIXLEY KA SEME DISTRICT MUNICIPALITY
MID- YEAR BUDGET AND PERFORMANCE ASSESMENT

31 December 2024

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GENERAL INFORMATION

Members of Council:

UR Itumeleng (Executive Mayor)
AT Sintu (Speaker)
K Gous
S Swartling
NS Van Wyk
H Marais
B Viviers
M Kolberg
MC Mac Kay
SW Makhandula
B Swanepoel
MA Maloi
VP Harmse
AP Poyo
EK Louw
LM Zenani
B Mpamba
NB Booysen
S Bibi
PP Mhlauli
P Charlies

Municipal Manager:

I Visser

Chief Financial Officer:

BF James

Grading of Local Authority:

Grade 3

Physical Address:

Culvert Road
De Aar
7000

Postal Address:

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7000

Telephone Number:

(053) 632 0891

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GLOSSARY

Adjustment Budget - Prescribed in section 28 of the Municipal Finance Management Act, this is the formal means by which a municipality may revise its budget during a financial year.

Allocations - Money received from National and Provincial Treasury.

Budget - Financial plan of a municipality.

Capital Expenditure - Spending on a municipal asset such as land, buildings and vehicles. Any capital expenditure must be reflected as an asset on a municipality's statement of financial position.

Cash Flow Statement - A statement indicative of actual cash received and spent, and month-end cash and short-term investment balances.

CRR - Capital Replacement Reserve. An Internal funding source used for capital projects, which must at all times be cash-backed in line with section 18 of the MFMA

DORA- Division of Revenue Act. Annual legislation which shows the allocations from National to Local Government.

IDP- Integrated Development Plan. The main strategic planning document of a municipality

KPI - Key Performance Indicators. Measure of service output and or outcome

MBRR - Municipal Budget Reporting Regulations

MCCR - Municipal Cost Containment Regulations

MFMA - Municipal Finance Management Act (No 53 of 2003). The principal piece of legislation relating to municipal financial management

MTREF - Medium Term Revenue and Expenditure Framework, as prescribed by the MFMA. It sets out indicative revenue and projected expenditure for the budget year, plus two outer financial years.

Operating Expenditure - The day-to-day expenses of a municipality such as general expenses, salaries & wages and repairs & maintenance.

SBIP - Service Delivery and Budget Implementation Plan.

Vote - One of the main segments into which a budget is divided, usually at directorate level

Section 1 – Introduction

1.1 Purpose

The purpose of this report is to assess the mid-year financial performance and financial position of the municipality. A high-level assessment of the actual results for the period 1 July 2024 -31 December 2024 was conducted. The review was to enable the Accounting Officer to make recommendations as to whether an Adjustment Budget for the 2024/25 financial year is necessary.

1.2 Legislative requirements

The Municipality is required to assess on an ongoing basis whether it generates sufficient revenue to meet its commitments, as paying employees, councillors and creditors. In accordance with Section 71 of the MFMA, the Accounting Officer is required to submit to the National and Provincial Treasuries a monthly statement of the state of the municipality's budget.

In line with Section 72(1) of the MFMA, the Accounting Officer of a municipality must by 25 January of each year;

(a) assess the performance of the municipality during the first half of the financial year, taking into account-

- (i) the monthly statements referred to in section 71 for the first half of the financial year;
- (ii) the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) the past year's annual report, and progress on resolving problems identified in the annual report, and
- (iv) the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities;

(b) Submit a report on such assessment to;

- (i) the mayor of the municipality;
- (ii) the National Treasury; and
- (iii) the relevant provincial treasury.

(2) The statement referred to in section 71(1) for the sixth month of a financial year may be incorporated into the report referred to in subsection (1) (b) of this section.

(3) The accounting officer must, as part of the review;

- (a) make recommendations as to whether an adjustments budget is necessary; and
- (b) recommend revised projections for revenue and expenditure to the extent that this may be necessary.

1.2.1 Thereafter, the mayor must, in terms of Section 54 (1) of the MFMA

(1) On receipt of a statement or report submitted by the Accounting Officer of the Municipality in terms of section 71 or 72, the mayor must

- (a) Consider the report
- (b) Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- (c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that the revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustment budget;
- (d) Issue any appropriate instructions to the accounting officer to ensure-
 - (i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) That spending of funds and revenue collection proceed in accordance with the budget;
- (e) Identify any financial problems facing the municipality, including any emerging or impending financial problems; and
- (f) Submit the report to the council by 31 January of each year

This report is aimed at ensuring compliance with the requirements of section 72 and 54 of the Municipal Finance Management Act (56 of 2003)

1.3 Content of this report

With the concurrence of the Chief Financial Officer, it was agreed that

- (a) The Finance Department prepared the monthly report in accordance with MFMA section 71. The monthly budget statement for December 2024 was submitted to legislated parties by the 10th working day of January 2025.
- (b) The Performance Management section review the SDBIP to determine whether amendments to the current SDBIP is required.
- (c) The section 72 report will be submitted to the mayor by no later than the 24th of January 2025, the report will be tabled to council on the 30th of January 2025.

1.4 Strategic objective

- To improve financial viability, management and priorities as prescribed by Municipal Finance Management Act.
- To submit the outcome of the mid-year assessment carried out in terms of MFMA section 72 for the period 1 July 2024 to 31 December 2024
- Make recommendations whether an Adjustment Budget must be compiled

Section 2 - Mayor's Report

2. Executive Mayor's Report

Pixley Ka Seme District Municipality complies with the legislative requirements of MFMA Section 72. The Mid-Year Budget and Performance assessment report is within the prescribed format as per the Municipal Budget and Reporting regulations.

Budget Process:

The Budget process plan in respect of 2024/25 financial year was approved by Council on 30 August 2023.

Although the IDP process plan is submitted as a separate item by Infrastructure, Development, Housing and Planning Directorate, as the council of Pixley Ka Seme District Municipality we believe it is imperative to align IDP and Budget processes.

Monthly and Quarterly reporting:

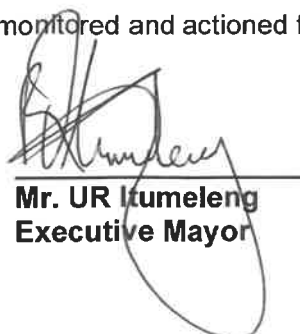
Monthly and quarterly financial and non-financial reporting as per DORA and MFMA requirements to Council, National, Provincial Treasury and other stakeholders have been adequately adhered to for the various reporting periods for the 2024/25 financial year

Financial Statements for the year ended 30 June 2024

The Annual Financial Statements for the year ended 30 June 2024 was submitted to the Auditor General on 31 August 2024 for Audit purposes.

Pixley Ka Seme DM received an Unqualified Audit opinion with matters for the 2023/24 financial year.

The Annual report of the 2023/24 financial year is covered in a separate report to Council. Any problems and/or corrective actions identified in the Oversight by Council will be monitored and actioned for correction in the current financial year.



Mr. UR Itumeleng
Executive Mayor

Section 3 – Executive Summary

3.1 Introduction

This report provides a balanced and consolidated mid-year financial performance overview to assist Council in its oversight role over the financial affairs of the municipality. An analysis of the financial position and performance was undertaken in order to determine the relative financial strength and liquidity of the municipality as at 31 December 2024.

In order to provide a comprehensive analysis, it was necessary to compare the 2024/25 Operating/ Capital budgets, the General Ledger and the actual cash inflows and outflows of the municipality, thereby determining relationships and the associated spending and income trends experienced during the first semester of the current financial year. The aforementioned was complemented by analysis of the cash flow position, the investment portfolio and the budget performance for 2024/25 year, in order to facilitate an informed assessment of the relative liquidity and financial position of the municipality during the mid-term period that ended 31 December 2024.

To ensure successful outcome only a high-level review of Total Council Summary was undertaken. It should therefore be noted that this report does not provide for an assessment of each individual line item/ vote number contained in the approved budget of Pixley Ka Seme District Municipality for the year 2024/25 financial year.

This report merely highlights the status quo of key revenue and expenditure classes that may require the revision of the approved annual budget through an Adjustment Budget as per MFMA section 28.

PIXLEY KA SEME DISTRICT MUNICIPALITY

**STATEMENT OF FINANCIAL PERFORMANCE FOR THE SIX MONTHS ENDING
31 DECEMBER 2024**

	Actual Dec-24	Budget 2024/25
REVENUE		
Revenue from non-exchange transactions		
Government Grants and Subsidies	58 143 192	69 971 000
Revenue from exchange transactions		
Licence and Permits	950 539	1 300 000
Interest received - External Investments	596 462	750 000
Other Income	2 744 173	3 394 400
Total Revenue	62 434 365	75 415 400
Expenditure		
Employee related cost	26 153 053	49 820 268
Remuneration of councillors	3 299 992	6 404 052
Depreciation and amortisation	250 000	1 000 000
Outsourced Services	842 202	340 000
Consultants and Professional Services	1 133 898	1 290 000
Repairs and Maintenance	76 343	320 000
Materials	994 870	1 953 686
Bursaries	79 838	200 000
Training	52 212	-
General Expenses	8 266 938	6 139 890
Total Operating Expenditure	41 149 346	67 467 896
Capital Expenditure		
Own Capital Expenditure	23 201	150 000
SURPLUS/ (DEFICIT) FOR THE YEAR	21 261 818	7 797 504

PIXLEY KA SEME DISTRICT MUNICIPALITY

DISCLOSURE OF GRANTS & SUBSIDIES IN TERMS OF SECTION 123 OF MFMA, 56 OF 2003

Grants and Subsidies received for six months ending December 2024

Name of Grant	Allocation	Quarterly receipts		Quarterly payments		Closing Balance
		Jul-Sept	Oct-Dec	Jul-Sept	Oct-Dec	
	R'000					R'000
Equitable Share	63 593'	26 497 000	21 187 000	15 611 949	15 824 633	16 247 418
Rural Road Asset Management Systems Grant	3 378'	2 365 000	-	669 763	732 887	962 350
Expanded Public Works Programme	1 200'	300 000	540 000	239 731	403 984	196 285
Financial Management Grant	1800'	1 800 000	-	744 682	882 786	172 532
Human Settlement Development Grant	110'	-	110 000	-	-	110 000

Equitable share

Scheduled transfer

- 12 March R 15 898 000

Conditional Grants

All scheduled transfers have been received. Monthly reporting is in compliance to the Division of Revenue Act

Scheduled transfers

- Expanded Public Works
 - o 07 February R 360 000
- Rural Road Asset Management Grant
 - o 18 February R 1 103 000

6. Budget Performance Analysis

6.1 Revenue

Revenue for the period ending 31 December 2024 totals to R 62 434 365 of budget revenue R 75 415 400, or 83% of budgeted amount. All information recorded at the end of mid-year indicates that overall financial performance is on par.

Transfer& Subsidies

The following transfers and subsidies were received from Provincial Government that was not included in the Original Budget

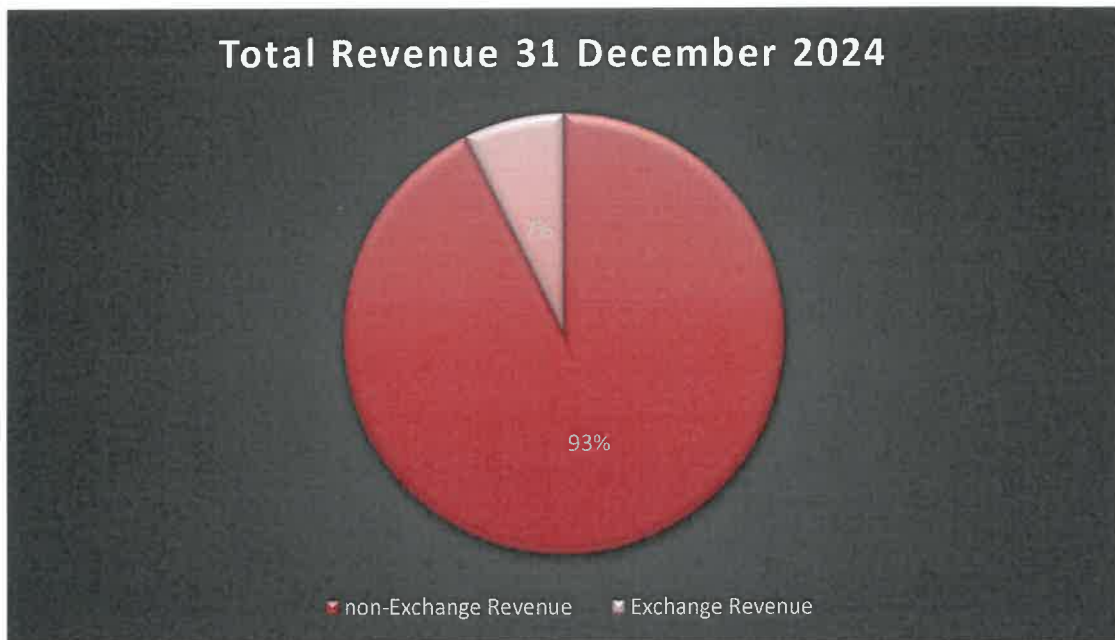
- Human Settlement Grant R 110 000

Shared services

An overperformance on Shared services is subjected to municipalities that settled outstanding debt billed for prior years.

Interest on investment

Overperformance on the revenue source is subjected to the higher tranches of Grants received during mid-year.



The ratio relation between non-exchange and exchange revenue is a clear indication on the high grant dependence of the municipality.

6.2 Expenditure

Expenditure for the period ending 31 December 2024 totals to R 41 149 346 of budget R 67 467 896, at 61% of original budget. Employee related expenditure is the biggest expenditure to date, representing 64% of actual year-to-date expenditure.



Consultants and Professional services

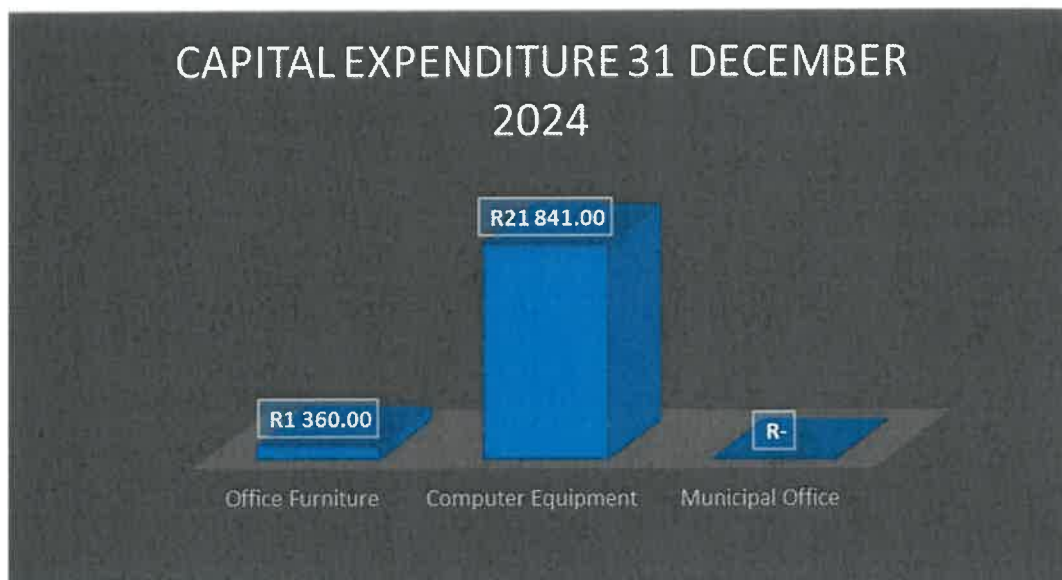
All Consultants and Professional services are acquired appointed through the Supply Chain Management Regulations.



6.3 Capital Expenditure

Capital expenditure for the period ending 31 December 2024 totals to R 23 201 of budget R 150 000 at 40% of budget.

No increase in capital expenditure is expected during the second semester of the current financial year.



6.4 Investment portfolio

All investments are held at Standard Bank

Investments register for the period 1 July 2024 until 31 December 2024 R 18 544 077

Detailed analysis- Appendix H

6.5 Debtors

Total outstanding debtors at 31 December 2024 amount to R 836 136

The decline in outstanding debtors is as a result of the following

- The high collection rate on Agency services is evident that Local Municipalities are honouring their agreements to pay outstanding and current debt.

Detailed analysis -Appendix I

6.6 Creditors

Total outstanding debtors at 31 December 2024 amount to R 12 448 797

Included in the total outstanding creditors are provisions in lieu of employee benefits and the Auditor General.

The municipality has entered into a ring-fenced agreement with SALGA to settle the annual membership fees that amounted to R 587 781 over a period of ten months. The Municipality has been honouring the arrangement to the latter

All other creditors between, 0-30 days, are orders issued, awaiting the delivery of goods and services. The municipality ensures that all invoices received are paid within 30 days.

Detailed analysis - Appendix J

7. Recommendation

In terms of section 28 of the Local Government Municipal Finance Management Act 56 of 2003 (MFMA)

- (1) A municipality may revise an approved Annual Budget through an Adjustment budget.
- (2) An Adjustment Budget
 - a. Must adjust revenue and expenditure estimates downwards if there is material under-collection of revenue during the current year
 - b. May appropriate additional revenues that have become available over and above those anticipated in the Annual budget, but only to revise or accelerate spending programmes already budgeted for;
 - c. May, within a prescribed framework, authorise unforeseeable and unavoidable expenditure recommended by the mayor of the municipality

Regulation 23 of the Municipal Budget and Reporting Regulations provides, inter alia for the following:

- An Adjustment Budget may be tabled in the Municipal Council at any time after the Mid-year Budget and Performance assessment has been tabled in the Council, but not later than 29 February of each year.

It is recommended that:

- Council take cognizance of the Mid-Year and Performance Assessment as tabled in terms of Section 72 of the Municipal Finance Management Act.
- Council takes note that an Adjustment budget will be tabled for consideration before 28 February 2025.



Mr I Visser
Municipal Manager

SUBMISSION OF THE SECTION 72 REPORT

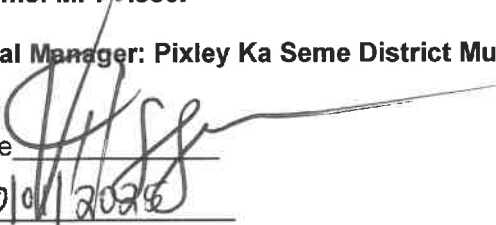
To the Executive Mayor

In accordance with section 72(1)(b)(i) of the Municipal Finance Management Act, I submit the Mid-year Budget & Performance Assessment statement on the state of Pixley Ka Seme District Municipality' budget implementation and the financial state of the municipality's affairs reflecting the particulars for the period ended December 2024.

Report Submitted by:

Print Name: Mr I Visser

Municipal Manager: Pixley Ka Seme District Municipality

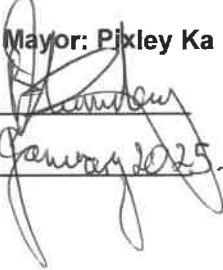
Signature 

Date: 20/01/2025

Acknowledgment of receipt:

Print Name: Mr. UR Itumeleng

Executive Mayor: Pixley Ka Seme District Municipality

Signature 

Date: 24 January 2025

Quality Certificate

I, Isak Visser Municipal Manager of Pixley Ka Seme District Municipality, hereby certify that –
(mark as appropriate)

☐	The Monthly Budget Statement
☐	Quarterly Report of the implementation of the budget and financial state affairs of the municipality
☒	Mid-year Budget and Performance Assessment

For the month of **December 2024** has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print name: Mr I Visser

Municipal Manager of Pixley Ka Seme District Municipality (DC7)

Signature:



Date:

20/01/2025

Table C1 Monthly Budget Statement Summary- Appendix A

DC7 Pixley Ka Seme (Mc) - Table C1 Monthly Budget Statement Summary - M06 December

Description	2023/24	Budget Year 2024/25							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-
Investment revenue	1 205	750	750	-	596	375	221	59%	750
Transfers and subsidies - Operational	69 592	69 971	69 971	26 531	58 033	34 985	23 048	0	69 971
Other own revenue	4 507	4 694	4 694	131	3 695	2 347	1 348	57%	-
Total Revenue (excluding capital transfers and contributions)	75 304	75 415	75 415	26 662	62 324	37 706	24 617	65%	75 415
Employee costs	51 192	49 820	49 820	4 470	26 153	24 910	1 243	5%	49 820
Remuneration of Councillors	6 131	6 404	6 404	753	3 300	3 202	98	3%	6 404
Depreciation and amortisation	1 515	1 000	1 000	-	250	500	(250)	-50%	1 000
Interest	-	-	-	-	-	-	-	-	-
Inventory consumed and bulk purchases	2 823	1 954	1 954	280	995	977	18	2%	1 954
Transfers and subsidies	151	-	-	-	52	-	52	#DIV/0!	-
Other expenditure	18 427	8 290	8 290	2 532	10 399	4 145	6 254	151%	8 290
Total Expenditure	80 248	67 468	67 468	8 035	41 149	33 734	7 415	22%	67 468
Surplus/(Deficit)	(4 934)	7 948	7 948	18 627	21 175	3 974	17 201	433%	7 948
Transfers and subsidies - capital (monetary)	230	-	-	110	110	-	110	#DIV/0!	-
Transfers and subsidies - capital (in-kind)	242	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(4 444)	7 948	7 948	18 737	21 285	3 974	17 311	438%	7 948
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	(4 444)	7 948	7 948	18 737	21 285	3 974	17 311	438%	7 948
Capital expenditure & funds sources									
Capital expenditure	2 127	150	150	-	23	75	(52)	-80%	150
Capital transfers recognised	242	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	1 886	158	158	-	23	75	(52)	-80%	158
Total sources of capital funds	2 127	150	150	-	23	75	(52)	-80%	150
Financial position									
Total current assets	4 943	10 530	10 530	-	1 526	-	-	-	10 530
Total non current assets	9 270	7 670	7 670	-	3 336	-	-	-	7 670
Total current liabilities	30 665	10 253	10 253	-	20 065	-	-	-	10 253
Total non current liabilities	1 331	-	-	-	1 012	-	-	-	-
Community wealth/Equity	(1 044)	7 948	7 948	-	18 437	-	-	-	7 948
Cash flows									
Net cash from (used) operating	-	11 388	11 388	-	25 530	5 694	(19 836)	-348%	11 388
Net cash from (used) investing	333	(150)	(150)	55	(315)	(75)	240	-321%	(150)
Net cash from (used) financing	-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the month/year end	(276)	4 629	4 629	25 854	25 854	(986)	(26 844)	2712%	11 678
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181 Days-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	-	-	-	-	-	836	-	-	836
Creditors Age Analysis									
Total Creditors	3 772	2 329	894	350	5 060	-	-	-	12 435

Table C2 Financial Performance Functional Classification- Appendix B

DC7 Pixley Ka Seme (Nc) - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		68 776	69 537	69 537	26 563	58 169	34 769	23 400	67%	69 537
Executive and council		775	-	-	-	-	-	-	-	-
Finance and administration		68 001	69 537	69 537	26 563	58 169	34 769	23 400	67%	69 537
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		1 744	1 300	1 300	209	1 061	650	411	63%	1 300
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		200	-	-	110	110	-	110	#DIV/0!	-
Health		1 544	1 300	1 300	99	951	650	301	46%	1 300
<i>Economic and environmental services</i>		5 256	4 578	4 578	-	3 205	2 289	916	40%	4 578
Planning and development		5 256	4 578	4 578	-	3 205	2 289	916	40%	4 578
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	75 776	75 415	75 415	26 772	62 434	37 708	24 727	66%	75 415
Expenditure - Functional										
<i>Governance and administration</i>		54 435	44 021	44 021	5 670	28 716	22 011	6 705	30%	44 021
Executive and council		16 344	13 604	13 604	1 730	8 901	6 802	2 099	31%	13 604
Finance and administration		30 651	23 547	23 547	3 384	15 878	11 774	4 104	35%	23 547
Internal audit		7 439	6 870	6 870	556	3 937	3 435	502	15%	6 870
<i>Community and public safety</i>		15 857	13 909	13 909	1 545	8 550	6 955	1 595	23%	13 909
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		4 962	3 827	3 827	413	2 570	1 914	656	34%	3 827
Housing		2 088	1 526	1 526	193	1 050	763	287	38%	1 526
Health		8 807	8 556	8 556	939	4 929	4 278	651	15%	8 556
<i>Economic and environmental services</i>		9 949	9 538	9 538	820	3 884	4 769	(885)	-19%	9 538
Planning and development		9 949	9 538	9 538	820	3 884	4 769	(885)	-19%	9 538
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	80 240	67 468	67 468	8 035	41 149	33 734	7 415	22%	67 468
Surplus/ (Deficit) for the year		(4 464)	7 948	7 948	18 737	21 285	3 974	17 311	4.3564277	7 948

Table C3 Financial Performance Municipal Vote- Appendix C

DC7 Pixley Ka Seme (Nc) - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 01 - Office Of The Mayor		775	-	-	-	-	-	-	-	-
Vote 02 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 03 - Budget & Treasury Office		68 001	69 527	69 527	26 563	58 169	34 764	23 405	67.3%	69 527
Vote 04 - Administration		-	10	10	-	-	5	(5)	-100.0%	10
Vote 05 - Internal Audit		-	-	-	-	-	-	-	-	-
Vote 06 - Planning Development & Infrastructure		5 256	4 578	4 578	-	3 205	2 289	916	40.0%	4 578
Vote 07 - Municipal Health Services		1 544	1 300	1 300	99	951	650	301	46.2%	1 300
Vote 08 - Housing		200	-	-	110	110	-	110	#DIV/0!	-
Vote 09 - Public Safety		-	-	-	-	-	-	-	-	-
Vote 10 - .		-	-	-	-	-	-	-	-	-
Vote 11 - . .		-	-	-	-	-	-	-	-	-
Vote 12 - .		-	-	-	-	-	-	-	-	-
Vote 13 - ..		-	-	-	-	-	-	-	-	-
Vote 14 - . . .		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	75 776	75 415	75 415	26 772	62 434	37 708	24 727	65.6%	75 415
Expenditure by Vote	1									
Vote 01 - Office Of The Mayor		14 041	11 064	11 064	1 510	7 534	5 532	2 002	36.2%	11 064
Vote 02 - Municipal Manager		2 303	2 540	2 540	220	1 367	1 270	96	7.6%	2 540
Vote 03 - Budget & Treasury Office		17 495	11 348	11 348	1 877	9 157	5 674	3 483	61.4%	11 348
Vote 04 - Administration		13 156	12 199	12 199	1 507	6 720	6 099	621	10.2%	12 199
Vote 05 - Internal Audit		7 439	6 870	6 870	556	3 937	3 435	502	14.6%	6 870
Vote 06 - Planning Development & Infrastructure		9 949	9 538	9 538	820	3 884	4 769	(885)	-18.6%	9 538
Vote 07 - Municipal Health Services		8 807	8 556	8 556	939	4 929	4 278	651	15.2%	8 556
Vote 08 - Housing		2 088	1 526	1 526	193	1 050	763	287	37.7%	1 526
Vote 09 - Public Safety		4 962	3 827	3 827	413	2 570	1 914	656	34.3%	3 827
Vote 10 - .		-	-	-	-	-	-	-	-	-
Vote 11 - . . .		-	-	-	-	-	-	-	-	-
Vote 12 - .		-	-	-	-	-	-	-	-	-
Vote 13 - ..		-	-	-	-	-	-	-	-	-
Vote 14 - . . .		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	80 240	67 468	67 468	8 035	41 149	33 734	7 415	22.0%	67 468
Surplus/ (Deficit) for the year	2	(4 464)	7 948	7 948	18 737	21 285	3 974	17 311	435.6%	7 948

Table C4 Monthly Budget Statement: Financial Performance- Appendix D

DC7 Pixley Ka Seme (Nc) - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

DC7 Pixley Ka Some (Nc) - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - 30th December										
Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity								-		
Service charges - Water								-		
Service charges - Waste Water Management								-		
Service charges - Waste management								-		
Sale of Goods and Rendering of Services		617	600	600	88	263	300	(37)	-12%	600
Agency services		2 009	2 426	2 426	(68)	2 224	1 213	1 011	83%	2 426
Interest								-		
Interest earned from Receivables		-	-	-	-	-	-	-		-
Interest from Current and Non Current Assets		1 205	750	750	-	596	375	221	59%	750
Dividends								-		
Rent on Land								-		
Rental from Fixed Assets		-	10	10	-	-	5	(5)	-100%	10
Licence and permits		1 444	1 300	1 300	99	961	650	301	46%	1 300
Operational Revenue		437	359	359	12	257	179	77	43%	359
Non-Exchange Revenue										
Property rates								-		
Surcharges and Taxes								-		
Fines, penalties and forfeits		-	-	-	-	-	-	-		-
Licence and permits								-		
Transfers and subsidies - Operational		69 592	69 971	69 971	26 531	58 033	34 986	23 048	66%	69 971
Interest								-		
Fuel Levy								-		
Operational Revenue								-		
Gains on disposal of Assets		-	-	-	-	-	-	-		-
Other Gains								-		
Discontinued Operations								-		
Total Revenue (excluding capital transfers and contributions)		75 384	75 415	75 415	26 662	62 324	37 788	24 617	65%	75 415
Expenditure By Type										
Employee related costs		51 192	49 820	49 820	4 470	26 153	24 910	1 243	5%	49 820
Remuneration of councillors		6 131	6 404	6 404	753	3 300	3 202	98	3%	6 404
Bulk purchases - electricity								-		
Inventory consumed		2 823	1 954	1 954	280	995	977	18	2%	1 954
Debt impairment		-	-	-	-	-	-	-		-
Depreciation and amortisation		1 515	1 000	1 000	-	250	500	(250)	-50%	1 000
Interest								-		
Contracted services		3 726	1 950	1 950	307	2 052	975	1 077	111%	1 950
Transfers and subsidies		151	-	-	-	52	-	52	#DIV/0!	-
Irrecoverable debts written off								-		
Operational costs		14 685	6 340	6 340	2 226	8 347	3 170	5 177	163%	6 340
Losses on Disposal of Assets		16	-	-	-	-	-	-		-
Other Losses								-		
Total Expenditure		88 240	67 468	67 468	8 035	41 149	33 734	7 415	22%	67 468
Surplus/(Deficit)		(4 936)	7 948	7 948	18 627	21 175	3 974	17 201	0	7 948
Transfers and subsidies - capital (monetary allocations)		230	-	-	110	110	-	110	#DIV/0!	-
Transfers and subsidies - capital (in-kind)		242	-	-	-	-	-	-		-
Surplus/(Deficit) after capital transfers & contributions		(4 464)	7 948	7 948	18 737	21 285	3 974	17 311	0	7 948
Income Tax								-		
Surplus/(Deficit) after income tax		(4 464)	7 948	7 948	18 737	21 285	3 974	17 311	0	7 948
Share of Surplus/Deficit attributable to Joint Venture								-		
Share of Surplus/Deficit attributable to Minorities								-		
Surplus/(Deficit) attributable to municipality		(4 464)	7 948	7 948	18 737	21 285	3 974	17 311	0	7 948
Share of Surplus/Deficit attributable to Associate								-		
Intercompany/Parent subsidiary transactions								-		
Surplus/ (Deficit) for the year		(4 464)	7 948	7 948	18 737	21 285	3 974	17 311	0	7 948

Table C5 Monthly Budget Statement: Capital Expenditure- Appendix E

DC7 Pixley Ka Seme (Nc) - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 01 - Office Of The Mayor		-	-	-	-	-	-	-	-	-
Vote 02 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 03 - Budget & Treasury Office		1 712	-	-	-	-	-	-	-	-
Vote 04 - Administration		-	-	-	-	-	-	-	-	-
Vote 05 - Internal Audit		-	-	-	-	-	-	-	-	-
Vote 06 - Planning Development & Infrastructure		-	-	-	-	-	-	-	-	-
Vote 07 - Municipal Health Services		-	-	-	-	-	-	-	-	-
Vote 08 - Housing		-	-	-	-	-	-	-	-	-
Vote 09 - Public Safety		-	-	-	-	-	-	-	-	-
Vote 10 - .		-	-	-	-	-	-	-	-	-
Vote 11 - .		-	-	-	-	-	-	-	-	-
Vote 12 - .		-	-	-	-	-	-	-	-	-
Vote 13 - ..		-	-	-	-	-	-	-	-	-
Vote 14 - ...		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	1 712	-	-	-	-	-	-	-	-
Single Year expenditure appropriation	2									
Vote 01 - Office Of The Mayor		-	-	-	-	-	-	-	-	-
Vote 02 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 03 - Budget & Treasury Office		416	150	150	-	23	75	(52)	-69%	150
Vote 04 - Administration		-	-	-	-	-	-	-	-	-
Vote 05 - Internal Audit		-	-	-	-	-	-	-	-	-
Vote 06 - Planning Development & Infrastructure		-	-	-	-	-	-	-	-	-
Vote 07 - Municipal Health Services		-	-	-	-	-	-	-	-	-
Vote 08 - Housing		-	-	-	-	-	-	-	-	-
Vote 09 - Public Safety		-	-	-	-	-	-	-	-	-
Vote 10 - .		-	-	-	-	-	-	-	-	-
Vote 11 - .		-	-	-	-	-	-	-	-	-
Vote 12 - .		-	-	-	-	-	-	-	-	-
Vote 13 - ..		-	-	-	-	-	-	-	-	-
Vote 14 - ...		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	416	150	150	-	23	75	(52)	-69%	150
Total Capital Expenditure		2 127	150	150	-	23	75	(52)	-69%	150
Capital Expenditure - Functional Classification										
Governance and administration		2 127	150	150	-	23	75	(52)	-69%	150
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		2 127	150	150	-	23	75	(52)	-69%	150
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		-	-	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		-	-	-	-	-	-	-	-	-
Planning and development		-	-	-	-	-	-	-	-	-
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	2 127	150	150	-	23	75	(52)	-69%	150
Funded by:										
National Government		-	-	-	-	-	-	-	-	-
Provincial Government		-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm		-	-	-	-	-	-	-	-	-
Agencies, Households, Non-profit institutions, Private Enterprises, Public Corporations, Higher Educ institutions)		242	-	-	-	-	-	-	-	-
Transfers recognised - capital		242	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-
Internally generated funds		1 886	150	150	-	23	75	(52)	-69%	150
Total Capital Funding		2 127	150	150	-	23	75	(52)	-69%	150

Table C6 Monthly Budget Statement: Financial Position- Appendix F

DC7 Pixley Ka Seme (Nc) - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2023/24	Budget Year 2024/25			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		2 871	7 708	7 708	(1 009)	7 708
Trade and other receivables from exchange transactions		260	2 822	2 822	836	2 822
Receivables from non-exchange transactions		-	-	-	-	-
Current portion of non-current receivables		-	-	-	-	-
Inventory		-	-	-	-	-
VAT		1 773	-	-	2 062	-
Other current assets		39	-	-	36	-
Total current assets		4 943	10 530	10 530	1 926	10 530
Non current assets						
Investments		-	-	-	-	-
Investment property		-	-	-	-	-
Property, plant and equipment		11 805	7 184	7 184	11 579	7 184
Biological assets		-	-	-	-	-
Living and non-living resources		-	-	-	-	-
Heritage assets		-	-	-	-	-
Intangible assets		568	486	486	568	486
Trade and other receivables from exchange transactions		-	-	-	-	-
Non-current receivables from non-exchange transactions		(9 103)	-	-	(8 811)	-
Other non-current assets		-	-	-	-	-
Total non current assets		3 270	7 670	7 670	3 336	7 670
TOTAL ASSETS		8 213	18 200	18 200	5 262	18 200
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Financial liabilities		-	-	-	-	-
Consumer deposits		-	-	-	-	-
Trade and other payables from exchange transactions		23 423	9 229	9 229	11 065	9 229
Trade and other payables from non-exchange transactions		110	-	-	1 384	-
Provision		5 638	876	876	5 638	876
VAT		1 494	148	148	1 979	148
Other current liabilities		-	-	-	-	-
Total current liabilities		30 665	10 253	10 253	20 065	10 253
Non current liabilities						
Financial liabilities		1 331	-	-	1 012	-
Provision		-	-	-	-	-
Long term portion of trade payables		-	-	-	-	-
Other non-current liabilities		-	-	-	-	-
Total non current liabilities		1 331	-	-	1 012	-
TOTAL LIABILITIES		31 995	10 253	10 253	21 077	10 253
NET ASSETS	2	(23 782)	7 948	7 948	(15 815)	7 948
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		(1 964)	7 948	7 948	10 437	7 948
Reserves and funds		-	-	-	-	-
Other		-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	(1 964)	7 948	7 948	10 437	7 948

Table C7 Monthly Budget Statement: Cash flow- Appendix G

DC7 Pixley Ka Seme (Nc) - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates								-		
Service charges								-		
Other revenue		-	4 923	4 923	-	2 881	2 462	419	17%	4 923
Transfers and Subsidies - Operational		-	69 971	69 971	-	29 050	34 986	(5 936)	-17%	69 971
Transfers and Subsidies - Capital		-	-	-	-	-	-	-		-
Interest		-	750	750	-	596	375	221	59%	750
Dividends								-		
Payments										
Suppliers and employees		-	(64 256)	(64 256)	-	(6 997)	(32 128)	(25 131)	78%	(64 256)
Interest								-		
Transfers and Subsidies								-		
NET CASH FROM/(USED) OPERATING ACTIVITIES		-	11 388	11 388	-	25 530	5 694	(19 836)	-348%	11 388
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE								-		
Decrease (increase) in non-current receivables		333	-	-	55	(292)	-	(292)	#DIV/0!	-
Decrease (increase) in non-current investments								-		
Payments										
Capital assets		-	(150)	(150)	-	(23)	(75)	(52)	69%	(150)
NET CASH FROM/(USED) INVESTING ACTIVITIES		333	(150)	(150)	55	(315)	(75)	240	-321%	(150)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								-		
Borrowing long term/refinancing								-		
Increase (decrease) in consumer deposits								-		
Payments										
Repayment of borrowing								-		
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-		-
NET INCREASE/ (DECREASE) IN CASH HELD		333	11 238	11 238	55	25 215	5 619			11 238
Cash/cash equivalents at beginning:		(609)	(6 609)	(6 609)	25 800	640	(6 609)			640
Cash/cash equivalents at month/year end:		(276)	4 629	4 629	25 854	25 854	(990)			11 878

References

1. Material variances to be explained in Table SC1

Investment Portfolio- Appendix H

DC7 Pixley Ka Seme (Nc) - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed Interest rate	Interest Rate %	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
		Yrs/Months												
R thousands														
<u>Municipality</u>														
Standard Bank Call Deposit Accounts		12	Deposits	No	Fixed	5.50%	0	0	2025/06/30	3 816	109	(7 236)	21 855	18 544
Municipality sub-total										3 816	109	(7 236)	21 855	18 544
<u>Entities</u>														
														-
														-
														-
														-
														-
Entity sub-total										-	-	-	-	-
TOTAL INVESTMENTS AND INTEREST	2									3 816	109	(7 236)	21 855	18 544

References

2. List investments in expiry date order

3. If 'Variable' is selected in column F, input interest rate range

4. Withdrawals to be entered as negative

Supporting Table SC3 Creditors analysis Appendix I

DC7 Pixley Ka Seme (Nc) - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description R thousands	MT Code	Budget Year 2024/25									Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100									-	
Bulk Water	0200									-	
PAYE deductions	0300									-	
VAT (output less input)	0400									-	
Pensions / Retirement deductions	0500									-	
Loan repayments	0600									-	
Trade Creditors	0700									-	
Auditor General	0800	3 388	-	-	-	4 881	-	-	-	8 279	1 150
Other	0900	384	2 329	894	350	199	-	-	-	4 156	1 584
Medical Aid deductions										-	
Total By Customer Type	1000	3 772	2 329	894	350	5 080	-	-	-	12 435	2 715

Notes

Material increases in value of creditors' categories compared to previous month to be explained

Supporting Table SC3 Debtor analysis Appendix J

DC7 Pixley Ka Seme (Nc) - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description		Budget Year 2024/25												Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts L.T.O Council Policy
		NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days			
R thousands															
Debtors Age Analysis By Income Source															
Trade and Other Receivables from Exchange Transactions - Water	1200									-	-				
Trade and Other Receivables from Exchange Transactions - Electricity	1300									-	-				
Receivables from Non-exchange Transactions - Property Rates	1400									-	-				
Receivables from Exchange Transactions - Waste Water Management	1500									-	-				
Receivables from Exchange Transactions - Waste Management	1600									-	-				
Receivables from Exchange Transactions - Property Rental Debtors	1700									-	-				
Interest on Arrear Debtor Accounts	1810									-	-				
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820									-	-				
Other	1900	-	-	-	-	-	836	-	-	836	836	-	-		
Total By Income Source	2000		-	-	-	-	836	-	-	836	836	-	-		
2023/24 - totals only		304387	0	0	0	0	489834	120851	0	925	621	0	0		
Debtors Age Analysis By Customer Group															
Organs of State	2200	-	-	-	-	-	836	-	-	836	836	-	-		
Commercial	2300									-	-				
Households	2400									-	-				
Other	2500									-	-				
Total By Customer Group	2600	-	-	-	-	-	836	-	-	836	836	-	-		

Notes

Material increases in value of debtors' categories compared to previous month to be explained

Bad debts = amounts actually written off in the month

Total by Income Source must reconcile with Total by Customer Group

- - - - - - - - - -

Performance Management Policy

At local government level performance management is institutionalized through the legislative requirements on performance management. Chapter 6 of the Local Government: Municipal Systems Act, No. 32 of 2000 requires municipalities to establish a performance management system that is commensurate with its resources; best suited to its circumstances; and in line with the priorities, objectives, indicators and targets contained in its integrated development plan. It further requires that a culture of performance management must be created among its political structures, political office bearers and councilors and in its administration; and administer its affairs in an economical, effective, efficient and accountable manner.

In addition, Regulation 17(1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 states that *"A Municipality's performance management system entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed, including determining the responsibilities of the different role players."*

The Performance Management Policy has been developed with the prescriptions of promulgated local government legislation, regulations and guidelines pertaining to performance management.

Material variances to the service delivery and budget implementation plan

1. Performance Management System

Performance Management is prescribed in Chapter 6 of the Local Government: Municipal Systems Act No.32 of 2000 and the Local Government: Municipal Planning and Performance Management Regulations. 796 of August 2001. Section 7 (1) of the aforementioned regulations state that "A municipality's performance management system must entail a framework that describes and represent how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed including determining the responsibilities of the different role players". This framework, *inter alia* reflects the linkage between Integrated Development Plan (IDP), Annual Budget, Service Delivery and Budget Implementation Plan (SDBIP) and Individual and Service Provider Performance.

2. Performance Management Implementation

The SDBIP is a plan that converts the IDP and Annual Budget into measurable criteria on how, where and when the strategies, objectives and normal business process of the municipality is implemented. It also allocates responsibility to a department to deliver the service in terms of the approved IDP and Annual Budget. Both SDBIP was prepared and the top layer SDBIP was approved by the Executive Mayor on the 10 June 2024.

3. Performance Monitoring

The approved SDBIP is transferred onto an electronic web-based performance management system and is monitored on an ongoing basis to determine whether performance targets have been met, exceeded or not met.

The objective of the performance management system includes:

- Facilitating;
- Strategy development;
- Increased accountability;
- Learning and improvement; and
- Decision-making.

The overall assessment of actual performance against targets set for Key Performance Indicators as documented in the SDBIP is illustrated in terms of the following assessment methodology (as per the performance management system):

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	7
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	2
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
	Total KPIs:		9

Pixley Ka Seme District Municipality

2024/25: Top Layer KPI Report: Quarter 1 & 2 ending 31 December 2024

Administer finances in a sustainable manner and strive to comply with legislative requirements to achieve a favorable audit outcome

Int Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Quarter ending September 2024						Quarter ending December 2024						Overall Performance for Quarter ending September 2024 to Quarter ending December 2024	
				Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual		
TL19	Finance	Compile and submit an Audit Action Plan to Council by 31 January 2025 to address the issues raised by the AG	Audit Action Plan compiled and approved by 31 January 2025	0	0	N/A			0	0	N/A			0	0	N/A	
TL20	Finance	Report quarterly to council on meetings with and correspondence to defaulting municipalities on debt relating to services rendered	Number of reports submitted	1	1	G	[D99] Chief financial Officer: Council meeting scheduled to take place 30 August 2024 (July 2024) [D99] Chief financial Officer: Council meeting took place on the 30 August 2024 (August 2024)	[D99] Chief financial Officer: Council meeting planned to take place 30 August 2024 (July 2024) [D99] Chief financial Officer: None (August 2024)	1	1	G	[D99] Chief financial Officer: Planned to be tabled during the month of December 2024 (October 2024) [D99] Chief financial Officer: Council meeting took place on the 13 December 2024 (December 2024)	[D99] Chief financial Officer: Planned to be tabled during the month of December 2024 (October 2024) [D99] Chief financial Officer: None (December 2024)	2	2	G	
TL21	Finance	Prepare and submit the draft budget to Council by 31 March 2025	Draft budget submitted by 31 March 2025	0	0	N/A			0	0	N/A			0	0	N/A	
TL22	Finance	Prepare and submit the final budget to Council by 31 May 2025	Final budget submitted by 31 May 2025	0	0	N/A			0	0	N/A			0	0	N/A	
TL23	Finance	Prepare and submit the adjustments budget to Council by the 28 February 2025	Adjustments budget submitted by 28 February 2025	0	0	N/A			0	0	N/A			0	0	N/A	
TL24	Finance	Submit the annual financial statements to the Auditor-General by 31 August 2024	Statements submitted to the AG by 31 August 2024	1	1	G	[D103] Chief financial Officer: Annual financial statements submitted to the AG by 31 August 2024 (August 2024)	[D103] Chief financial Officer: None (August 2024)	0	0	N/A			1	1	G	

Int Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Quarter ending September 2024						Quarter ending December 2024						Overall Performance for Quarter ending September 2024 to Quarter ending December 2024			
				Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R			
TL25	Finance	Financial viability measured in terms of the Municipality's ability to meet it's service debt obligations by 30 June 2025 ((Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	% debt coverage as at 30 June 2025	0%	0%	N/A						0%	0%	N/A			0%	0%	N/A
TL26	Finance	Financial viability measured in terms of the available cash to cover fixed operating expenditure by 30 June 2025 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Number of months it takes to cover fix operating expenditure with available cash as at 30 June 2025	0	0	N/A						0	0	N/A			0	0	N/A
TL27	Finance	Develop an implementation plan for the Revenue Enhancement Plan and submit to Council by 31 May 2025	Implementation plan for the Revenue Enhancement Plan developed and submitted to Council by 31 May 2025	0	0	N/A						0	0	N/A			0	0	N/A

Int Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Quarter ending September 2024						Quarter ending December 2024						Overall Performance for Quarter ending September 2024 to Quarter ending December 2024													
				Target		Actual		R		Performance Comment		Corrective Measures		Target		Actual		R		Performance Comment		Corrective Measures		Target		Actual		R	

Compliance with the tenets of good governance as prescribed by legislation and best practice

TL1	Office of the Executive Mayor	Submit a report to council by 31 May 2025 on the monitoring and evaluation of community participation	Report submitted to council by 31 May 2025	0	0	N/A					0	0	N/A			0	0	N/A
TL2	Office of the Executive Mayor	Host commemorative days as per the approved list by the Municipal Manager and Mayor	Number of commemorative days hosted	2	2	G	[D134] Municipal Manager: 18 July 2024, Nelson Mandela Day Program. 30 August 2024 Women's Month Celebration. (September 2024)				1	1	G	[D134] Municipal Manager: Event took place on 10 December 2024. (December 2024)		3	3	G
TL3	Office of the Executive Mayor	Facilitate the meeting of the District HW/AIDS council	Number of meetings held	0	0	N/A					1	1	G	[D135] Municipal Manager: Meeting sat on 16 October 2024. (December 2024)		1	1	G
TL4	Office of the Executive Mayor	Facilitate "Council meets the People" meetings for each municipality by 30 June 2025	Number of meetings facilitated	0	0	N/A					0	0	N/A			0	0	N/A
TL5	Office of the Executive Mayor	Facilitate the meeting of the District Communication Forum	Number of meetings held	0	0	N/A					1	1	G	[D137] Municipal Manager: Meeting sat on 26 November 2024. (December 2024)		1	1	G
TL6	Office of the Executive Mayor	Compile and distribute the District Municipality's external newsletter	Number of newsletters compiled and distributed	1	0	R	[D138] Municipal Manager: KPI not met. (September 2024)	[D138] Municipal Manager: Challenges with Service Provider. It will be printed as soon as challenges has been resolved. (September 2024)			1	0	R	[D138] Municipal Manager: Challenges with Service Provider. (December 2024)	[D138] Municipal Manager: To source another Service Provider. (December 2024)	2	0	R
TL7	Office of the Executive Mayor	Facilitate the quarterly meetings of the Political District Intergovernmental Forum	Number of meetings facilitated	1	1	G	[D4] Municipal Manager: Meeting held 30 September 2024. (September 2024)				1	1	G	[D4] Municipal Manager: Meeting sat on 21 November 2024. (December 2024)		2	2	G

Int Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Quarter ending September 2024						Quarter ending December 2024						Overall Performance for Quarter ending September 2024 to Quarter ending December 2024	
				Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R	
TL8	Municipal Manager	Facilitate the quarterly meetings of the Technical District Intergovernmental Forum	Number of meetings facilitated	1	1	G	[D5] Municipal Manager: Meeting held 25 September 2024 (September 2024)		1	1	G	[D5] Municipal Manager: Meeting sat on 14 November 2024. (December 2024)		2	2	G	
TL9	Municipal Manager	Sign 57 performance agreements with all directors by 31 July 2024	Number of performance agreements signed by 31 July 2024	4	4	G	[D6] Municipal Manager: Sign 57 performance agreements signed by 25 July 2024 (July 2024)		0	0	N/A			4	4	G	
TL11	Municipal Manager	Complete the Risk Assessment and submit the updated risk register to the Risk Management Committee by 31 March 2025	Risk Analysis completed and updated risk register submitted to the Risk Management Committee by 31 March 2025	0	0	N/A			0	0	N/A			0	0	N/A	
TL28	Corporate Services	Submit the Top Layer SDBIP for approval by the Mayor within 14 days after the budget has been approved	Top Layer SDBIP submitted 4 to Mayor within 14 days after the budget has been approved	0	0	N/A			0	0	N/A			0	0	N/A	
TL29	Corporate Services	Submit the draft Annual Report to Council annually by 31 January 2025	Draft annual report submitted to council by 31 January 2025	0	0	N/A			0	0	N/A			0	0	N/A	

Int Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Quarter ending September 2024					Quarter ending December 2024					Overall Performance for Quarter ending September 2024 to Quarter ending December 2024		
				Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R
Guide local municipalities in the development of their IDPs and in spatial development																
TL41	Infrastructure, Housing, Planning and Development	Compile the IDP review and submit draft to Council by 31 March 2025	Draft IDP review submitted to Council by 31 March 2025	0	0	N/A			0	0	N/A			0	0	N/A
TL42	Infrastructure, Housing, Planning and Development	Compile an IDP framework by 31 August 2024 to guide local municipalities	IDP framework completed by 31 August 2024	1	1	G	[D69] Sen Man Infrastructure, Housing Planning and Development: IDP framework was compiled and adopted by council (August 2024)		0	0	N/A			1	1	G

Summary of Results: Guide local municipalities in the development of their IDPs and in spatial development

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	1
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	1
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
	Total KPIs:		2

Int Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Quarter ending September 2024						Quarter ending December 2024						Overall Performance for Quarter ending September 2024 to Quarter ending December 2024	
				Performance Comment		Corrective Measures		Target	Actual	R	Performance Comment		Corrective Measures				
				Target	Actual	R	Target				Actual	R					
Promote economic growth in the district																	
TL43	Infrastructure, Housing, Planning and Development	Create full time equivalents (FTE's) through the Expanded Public Works Programme (EPWP) by 30 June 2025 [Person days / FTE (230 days)]	Number full time equivalents (FTE's) created by 30 June 2025	0	0	N/A			0	0	N/A				0	0	N/A
TL44	Infrastructure, Housing, Planning and Development	Facilitate quarterly LED forum meetings	Number of meetings Facilitated	1	2	B	[D71] Sen Man Infrastructure, Housing Planning and Development: The meeting was held (July 2024) [D71] Sen Man Infrastructure, Housing Planning and Development: Led Forum meeting was held in Petrusville (September 2024)		1	1	G	[D71] Sen Man Infrastructure, Housing, Planning and Development: 20 November 2024 in Douglas (November 2024)			2	3	B
TL45	Infrastructure, Housing, Planning and Development	Develop an implementation plan for the District Tourism Strategy Plan and submit to Council by 31 May 2025	Implementation Plan for the District Tourism Strategy Plan developed and submitted to Council by 31 May 2025	0	0	N/A			0	0	N/A				0	0	N/A
TL46	Infrastructure, Housing, Planning and Development	Host an annual Tourism and Investment summit by 30 June 2025	Tourism and Investment summit hosted annually by 30 June 2025	0	0	N/A			0	0	N/A				0	0	N/A
TL47	Infrastructure, Housing, Planning and Development	Review the LED Strategy that includes an implementation plan and submit to Council by 31 May 2025	Reviewed LED Strategy that includes an implementation plan submitted to Council by 31 May 2025	0	0	N/A			0	0	N/A				0	0	N/A

Int Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Quarter ending September 2024						Quarter ending December 2024						Overall Performance for Quarter ending September 2024 to Quarter ending December 2024	
				Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R	
To provide a professional, people-centered human resources and administrative service to citizens, staff and Council																	
TL30	Corporate Services	Spent 1% of personnel budget on training by 30 June 2025 (Actual total training expenditure divided by total personnel budget)	% of the personnel budget spent on training as at 30 June 2025	0%	0%	N/A			0%	0%	N/A			0%	0%	N/A	
TL31	Corporate Services	Implement the WPSP measured by the % of identified employees that completed training as identified in WPSP by 30 June 2025 (Total number of officials that received training as was identified in the WPSP for 2024/25 / total number of officials that were identified for training in the WPSP for 2024/25)	% of identified employees that completed training as identified in WPSP by 30 June 2025	0%	0%	N/A			0%	0%	N/A			0%	0%	N/A	
TL32	Corporate Services	Limit the vacancy rate of all funded and vacant posts to 10% of funded posts by 30 June 2025 so that 90% of posts are filled ((Number of funded posts vacant/Total number of funded posts)x100)	% vacancy rate of funded posts (Number of funded posts vacant/Total number of funded posts)x100	0%	0%	N/A			0%	0%	N/A			0%	0%	N/A	
TL33	Corporate Services	Review the Workplace Skills Plan and submit to the LGSETA by 30 April 2025	Plan submitted to the LGSETA by 30 April 2025	0	0	N/A			0	0	N/A			0	0	N/A	

Int Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Quarter ending September 2024						Quarter ending December 2024						Overall Performance for Quarter ending September 2024 to Quarter ending December 2024	
				Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	Target	Actual
TL34	Corporate Services	The number of people from employment equity target groups employed (newly appointed) in the three highest levels of management in compliance with the municipality's approved Employment Equity Plan by 30 June 2025	Number of people employed (newly appointed)	0	0	N/A			0	0	N/A			0	0	0	N/A
TL39	Corporate Services	Review the organizational structure of the district Municipality and submit to council by 31 May 2025	Reviewed Organizational Structure submitted to council by 31 May 2025	0	0	N/A			0	0	N/A			0	0	0	N/A

Summary of Results: To provide a professional, people-centered human resources and administrative service to citizens, staff and Council

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	6
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	0
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
	Total KPIs:		6

Int Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Quarter ending September 2024						Quarter ending December 2024						Overall Performance for Quarter ending September 2024 to Quarter ending December 2024			
				Target		Actual		R	Performance Comment	Corrective Measures		Target		Actual		R	Performance Comment	Corrective Measures	
To provide an independent and objective internal audit assurance and consulting service to add value and to improve the administrative operations of all the municipalities in the district through																			
TL12	Internal Audit	Submit a Quality Assurance Plan for Pixley Ka Seme District Municipality to the Audit Committee by 30 June 2025	Quality Assurance Plan submitted by 30 June 2025	0	0	N/A			0	0	N/A			0	0	N/A			
TL13	Internal Audit	Submit internal audit reports to the local municipalities in terms of the Service Level Agreements	Number of reports submitted	7	7	G	[D121] Chief Audit Executive: Report submitted for September 2024 (September 2024)		7	4	R	[D121] Chief Audit Executive: Kareeberg LM, Thembelihle LM, Siyathemba LM and Emthanjeni LM was submitted during the month of December 2024. (December 2024)	[D121] Chief Audit Executive: The other reports will be submitted during the month of January 2025 (December 2024)	14	11	O			
TL14	Internal Audit	Compile the Risk Based Audit Plan (RBAP) for Pixley Ka Seme District Municipality and submit to the Audit Committee for consideration by 30 June 2025	RBAP submitted by 30 June 2025	0	0	N/A			0	0	N/A			0	0	N/A			
TL15	Internal Audit	Compile the Risk based audit plans (RBAP) for the local municipalities in terms of the Service Level Agreements by 30 June 2025 and place on the agenda of the next Audit Committee meeting	Number of plans completed by 30 June 2025 and placed on the agenda of the next AC meeting	0	0	N/A			0	0	N/A			0	0	N/A			
TL16	Internal Audit	Review the 3 year Strategic Audit Plan for Pixley Ka Seme District Municipality and submit to the Audit Committee by 30 June 2025	Revised 3 year Strategic Audit plan submitted to the AC by 30 June 2025	0	0	N/A			0	0	N/A			0	0	N/A			

Int Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Quarter ending September 2024						Quarter ending December 2024						Overall Performance for Quarter ending September 2024 to Quarter ending December 2024		
				Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R		
TL17	Internal Audit	Review the 3 year Strategic Audit Plan for the Local Municipalities in terms of the Service Level Agreements by 30 June 2025 and place on the agenda for the next Audit Committee meeting	0	0	N/A						0	0	N/A			0	0	N/A
TL18	Internal Audit	Facilitate the quarterly Audit Committee meetings during the 2024/25 financial year for Pixley Ka Seme District Municipality	Number of Audit Committee meetings facilitated	1	1	G	[D126] Chief Audit Executive: Meeting took place on the 23 August 2024 (August 2024) [D126] Chief Audit Executive: Meeting took place during the month of August 2024 (September 2024)	[D126] Chief Audit Executive: None (August 2024) [D126] Chief Audit Executive: Meeting took place during the month of August 2024 (September 2024)	1	1	G	[D126] Chief Audit Executive: Meeting took place 03 December 2024 (December 2024)	[D126] Chief Audit Executive: None (December 2024)	2	2	G		

Summary of Results: To provide an independent and objective internal audit assurance and consulting service to add value and to improve the administrative operations of all the municipalities in the district through an api

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	5
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	1
G	KPI Met	Actual meets Target (Actual/Target = 100%)	1
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
	Total KPIs:		7

Int Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Quarter ending September 2024					Quarter ending December 2024					Overall Performance for Quarter ending September 2024 to Quarter ending December 2024	
				Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual

To provide disaster management services to the citizens

TL35	Corporate Services	Host training session by 31 May 2025 to train volunteers its Disaster Management (In collaboration with all departments)	Training session hosted by 31 May 2025	0	0	N/A			0	0	N/A			0	0
TL36	Corporate Services	Review the Disaster Management Plan annually and submit to Council by 31 May 2025	Reviewed plan submitted to council by 31 May 2025	0	0	N/A			0	0	N/A			0	0

Summary of Results: To provide disaster management services to the citizens

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	2
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	0
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
	Total KPIs:		2

Int Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Quarter ending September 2024					Quarter ending December 2024					Overall Performance for Quarter ending September 2024 to Quarter ending December 2024	
				Performance Comment		Corrective Measures			Performance Comment		Corrective Measures			Target	R
				Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual

To provide municipal health services to improve the quality of life of the citizens

TL37	Corporate Services	Compile monthly water quality analysis reports to local municipalities in terms of the Water Quality Monitoring Programme	Number of reports compiled	24	30	G2	[D37] Senior Manager: Corporate Services: Target Met (July 2024) [D37] Senior Manager: Corporate Services: Target Met. (August 2024) [D37] Senior Manager: Corporate Services: Target Met (September 2024)		24	31	G2	[D37] Senior Manager: Corporate Services: Target Met. (October 2024) [D37] Senior Manager: Corporate Services: To be met end of quarter 3 (December 2024)	[D37] Senior Manager: Corporate Services: To be met end quarter 3 (December 2024)	48	61	G2
TL38	Corporate Services	Submit quarterly reports to Council on municipal health services rendered	Number of reports submitted	1	1	G	[D38] Senior Manager: Corporate Services: Incorrectly submitted report will be submitted in September 2024 (July 2024) [D38] Senior Manager: Corporate Services: Council Meeting 30 August 2024 (September 2024)		1	6	B	[D38] Senior Manager: Corporate Services: Target Met (December 2024)		2	7	B

